## Northeast

# FY24 Q1 Investor Call 

October 24, 2023

## Forward-Looking Statement

Statements in this presentation that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and are intended to be covered by the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Although the Bank believes that these forward-looking statements are based on reasonable estimates and assumptions, they are not guarantees of future performance and are subject to known and unknown risks, uncertainties, and other factors. You should not place undue reliance on our forward-looking statements. You should exercise caution in interpreting and relying on forward-looking statements because they are subject to significant risks, uncertainties and other factors which are, in some cases, beyond the Bank's control. The Bank's actual results could differ materially from those projected in the forward-looking statements as a result of, among other factors, changes in general business and economic conditions on a national basis and in the local markets in which the Bank operates, including changes which adversely affect borrowers' ability to service and repay loans; changes in customer behavior due to political, business and economic conditions, including inflation and concerns about liquidity; turbulence in the capital and debt markets; reductions in net interest income resulting from interest rate volatility as well as changes in the balances and mix of loans and deposits; changes in interest rates and real estate values; changes in loan collectability and increases in defaults and charge-off rates; decreases in the value of securities and other assets, adequacy of loan loss reserves, or deposit levels necessitating increased borrowing to fund loans and investments; changing government regulation; competitive pressures from other financial institutions; changes in legislation or regulation and accounting principles, policies and guidelines; cybersecurity incidents, fraud, natural disasters, and future pandemics; the risk that the Bank may not be successful in the implementation of its business strategy; the risk that intangibles recorded in the Bank's financial statements will become impaired; changes in assumptions used in making such forward-looking statements; and the other risks and uncertainties detailed in the Bank's Annual Report on Form 10-K and updated by our Quarterly Reports on Form 10-Q and other filings submitted to the FDIC. These statements speak only as of the date of this release and the Bank does not undertake any obligation to update or revise any of these forward-looking statements to reflect events or circumstances occurring after the date of this communication or to reflect the occurrence of unanticipated events.

|  | Q1 FY24 |
| :---: | :---: |
| Total Loan Volume | \$130.3 million |
| National Lending: |  |
| Purchased Loans | $\$ 52.4$ million invested on $\$ 63.7$ million of UPB ${ }^{(1)}$ (82.2\% purchase price) |
| Originated Loans ${ }^{(2)}$ | \$68.0 million |
| Weighted Average Rate as of 9/30/2023 ${ }^{(3)}$ | 9.27\% |
| Net Interest Margin | 5.30\% |
| Purchased Loan Return ${ }^{(4)}$ | 9.04\% |
| Net Proceeds from Share Issuances ${ }^{(5)}$ | None |
| Net Income | \$15.2 million |
| EPS (Diluted) | \$2.01 |
| Return on Equity | 19.73\% |
| Return on Assets | 2.12\% |
| Tangible Book Value per Share | \$39.96 |

(1) Unpaid principal balance.
(2) National Lending originations for Q1 FY24 were 82\% variable rate, of which 66\% were Prime-rate based and 34\% were SOFR-based.
(3) Q1 FY24 National Lending originations had a weighted average floor rate of $7.98 \%$.
(4) Purchased loan return for Q1 FY24 included $\$ 2.8$ million of transactional income.
(5) During Q2 FY23, the Bank approved an At-the-Market Offering for up to $\$ 50.0$ million of voting common stock.

| Loan Portfolio | \# of Loans | Total Balance | Average Balance | WA LTV |
| :---: | :---: | :---: | :---: | :---: |
| Dollars in thousands |  |  |  |  |
| National Lending Division |  |  |  |  |
| Purchased Loans (1) | 3,458 | \$1,516,379 | \$439 | 46\%(4) |
| Direct Originated Loans (2) | 111 | 516,754 | 4,655 | 54\% |
| Lender Finance Loans (2) | 97 | 441,478 | 4,551 | 45\% |
| SBA and USDA Loans (3) | 518 | 27,205 | 53 | 78\% |
| Community Banking Division: |  |  |  |  |
| Commercial Loans | 104 | 8,233 | 78 | 43\% |
| Residential and Consumer Loans | 372 | 18,162 | 49 | 46\% |
| Total | 4,660 | \$2,528,210 | \$543 | 47\% |

(1) Total balance of $\$ 1.52$ billion is equal to unpaid principal balance of $\$ 1.69$ billion, net of $\$ 177.2$ million purchased loan discount.
(2) LTV is calculated as the Bank's loan amount to the value of the underlying commercial real estate collateral.
(3) Total loan balance of $\$ 27.2$ million is comprised of $\$ 8.8$ million of the guaranteed portion and $\$ 18.4$ million of the unguaranteed portion of loans.
(4) Reflects the Bank's basis net of allowance for credit loss reserves against the value of the underlying commercial real estate collateral.

All data as of September 30, 2023, unless otherwise noted.

## National Lending Portfolio Roll Forward: Trailing Three Months



## National Lending Activity By Trailing 5 Quarters



## National Lending Loan Portfolio Statistics as of September 30, 2023

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Investment Size ${ }^{(1)}$

(1) Average investment size of $\$ 674$ thousand/Ioan; originated average: $\$ 4.5$ million/loan and purchased average: $\$ 438$ thousand/loan
(2) Includes traditional and non-traditional retail, such as restaurants and gas stations.

## Asset Quality Metrics


(1) Classified loans includes commercial real estate and commercial and industrial loans risk rated under the Bank's internal loan rating system. 9/30/23 amount reflects a $\$ 2.0$ million increase in basis on loans in connection with the adoption of CECL.
(2) Represents allowance on originated loans divided by total originated loans.
(3) Calculated as trailing twelve months of net charge-offs divided by average loans for the same period.

## Nonperforming Assets Turnover - Quarter ended September 30, 2023



[^0]
## Allowance Allocation

| Loan Segment | Total Loan Balances at September 30, 2023 | Total Reserves at September 30, 2023 | ACL / Total Loans at ptember 30, 2023 | Total Reserves at June 30, 2023 | ALL / Total Loans at June 30, 2023 | Total Reserves at September 30, 2022 | ALL / Total Loans at September 30, 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dollars in thousands |  |  |  |  |  |  |  |
| National Lending Purchased (1) | \$1,516,379 | \$18,046 | 1.19\% | \$1,406 | 0.09\% | \$576 | 0.11\% |
| Originated Loans: |  |  |  |  |  |  |  |
| C\&I (Lender Finance primarily) | 450,459 | 1,838 | 0.41\% | 1,904 | 0.40\% | 1,707 | 0.44\% |
| Commercial Real Estate | 467,527 | 4,902 | 1.05\% | 3,410 | 0.73\% | 2,972 | 0.66\% |
| SBA and USDA: |  |  |  |  |  |  |  |
| - Guaranteed | 8,818 | - | 0.00\% | - | 0.00\% | - | 0.00\% |
| - Unguaranteed | 18,387 | 167 | 0.91\% | 294 | 1.55\% | 373 | 1.68\% |
| 1-4 Family Residential | 66,212 | 350 | 0.53\% | 281 | 0.39\% | 259 | 0.40\% |
| Consumer | 428 | - | 0.00\% | 9 | 1.86\% | 11 | 1.66\% |
| Total Originated Loans | 1,011,831 | 7,257 | 0.72\% | 5,898 | 0.57\% | 5,322 | 0.57\% |
| Total Loans | \$2,528,210 | \$25,303 | 1.00\% | \$7,304 | 0.29\% | \$5,898 | 0.40\% |

(1) The Bank adopted CECL on July 1, 2023. In connection with adoption, the Bank recorded an allowance for credit losses on purchased loans that required an allowance based on net collateral value, increasing the loan's basis by the same amount. Prior to July 1, 2023, under purchased loan accounting, only further declines in expected cash flows subsequent to the acquisition of a loan were recognized through a specific reserve in the allowance for loan losses.

## National Lending Portfolio by Collateral Type

| Collateral Type | Direct Originated |  | Lender Finance |  | Purchased |  | Total National Lending |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dollars in thousands | Balance | WA LTV (1) | Balance | WA LTV (1) | Balance | WA LTV (2) | Balance | WA LTV |
| 1-4 Family | \$24,751 | 59\% | \$14,850 | 47\% | \$6,644 | 31\% | \$46,245 | 51\% |
| Hospitality | 112,316 | 53\% | 37,220 | 46\% | 33,534 | 49\% | 183,070 | 51\% |
| Industrial | 47,704 | 55\% | 45,415 | 45\% | 213,450 | 40\% | 306,570 | 43\% |
| Land and Construction | 2,600 | 51\% | 17,007 | 42\% | 9,277 | 46\% | 28,884 | 44\% |
| Mixed Use | 25,650 | 56\% | 81,551 | 47\% | 153,809 | 57\% | 261,010 | 54\% |
| Multi Family | 79,152 | 54\% | 100,052 | 40\% | 550,687 | 47\% | 729,891 | 47\% |
| Office | 119,508 | 53\% | 40,420 | 44\% | 177,148 | 46\% | 337,077 | 48\% |
| Retail | 99,870 | 56\% | 58,649 | 52\% | 346,687 | 41\% | 505,206 | 45\% |
| Small Balance Commercial | 5,202 | 24\% | 46,313 | 40\% | 25,143 | 77\% | 76,658 | 51\% |
| Total | \$516,754 | 54\% | \$441,478 | 45\% | \$1,516,379 | 46\% | \$2,474,611 | 47\% |

(1) LTV is calculated as the Bank's loan amount to the value of the underlying commercial real estate collateral.
(2) Reflects the Bank's basis net of allowance for credit loss reserves against the value of the underlying commercial real estate collateral.

## National Lending Portfolio - Weighted Average LTV By Bucket

## WA LTV

| National Lending Portfolio | $<40 \%$ | $40-49 \%$ | $50-59 \%$ | $60-69 \%$ | $70-79 \%$ | $>=80 \%$ | Total |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Direct Originated Loans (1) | $\$ 68,303$ | $\$ 115,292$ | $\$ 145,100$ | $\$ 118,376$ | $\$ 53,322$ | $\$ 16,361$ | $\$ 516,754$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Lender Finance Loans (1) | 180,654 | 171,658 | 71,517 | 58,746 | 18,903 | - | 441,478 |
| Purchased Loans (2) | 602,442 | 280,377 | 188,719 | 238,459 | 158,844 | 47,539 | $1,516,379$ |
| Total | $\$ 851,398$ | $\$ 507,327$ | $\mathbf{\$ 4 0 5 , 3 3 6}$ | $\mathbf{\$ 4 1 5 , 5 8 2}$ | $\mathbf{\$ 2 3 1 , 0 6 8}$ | $\mathbf{\$ 6 3 , 9 0 0}$ | $\mathbf{\$ 2 , 4 7 4 , 6 1 1}$ |
| \% of Total | $\mathbf{3 4 \%}$ | $\mathbf{2 1 \%}$ | $\mathbf{1 6 \%}$ | $\mathbf{1 7 \%}$ | $\mathbf{9 \%}$ | $\mathbf{3 \%}$ | $\mathbf{1 0 0 \%}$ |

(1) LTV is calculated as the Bank's loan amount to the value of the underlying commercial real estate collateral.
(2) Reflects the Bank's basis net of allowance for credit loss reserves against the value of the underlying commercial real estate collateral.

## National Lending Purchased Portfolio Further Analysis

Portfolio
Origination Year

| Dollars in thousands | Pre-2013 | 2013-2018 | 2019 and later | Total |
| :---: | :---: | :---: | :---: | :---: |
| Current Basis | \$264,630 | \$739,554 | \$512,195 | \$1,516,379 |
| \# of Loans | 842 | 2,085 | 532 | 3,459 |
| \% of Portfolio | 17\% | 49\% | 34\% | 100\% |
| Original Principal Balance | \$617,752 | \$1,210,532 | \$688,131 | \$2,516,415 |
| Current Principal Balance | 285,616 | 805,753 | 602,258 | 1,693,627 |
| \% Principal Paid Down Since Origination | 54\% | 33\% | 12\% | 33\% |
| Current Basis / Original Principal | 43\% | 61\% | 74\% | 60\% |

All data as of September 30, 2023, unless otherwise noted. Loan balances exclude net deferred fees and costs.

## National Lending Originated Portfolio Interest Reserve Analysis

## Lender Finance

| Dollars in thousands | Balance | \% with <br> Interest <br> Reserves | Interest <br> Reserve WA <br> Duration | WA <br> Advance <br> Rate ${ }^{(1)}$ | WA LTV ${ }^{(2)}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total Lender Finance Loans | $\$ 447,478$ |  | $62 \%$ | $45 \%$ |  |
| Lender Finance Loans with Interest <br> Reserves | 392,388 | $89 \%$ | 5.2 Months |  |  |

## Direct Originated Loans

| Dollars in thousands | Balance | \% with Interest <br> Reserves | Interest Reserve <br> WA Duration | WA LTV ${ }^{(2)}$ |
| :--- | :---: | :---: | :---: | :---: |
| Total Direct Originated Loans | $\$ 516,754$ |  | $54 \%$ |  |
| Direct Originated Loans with Interest <br> Reserves | 433,832 | $84 \%$ | 4.9 Months |  |

(1) Weighted Average Advance Rate utilizes original balance and real estate value at the time of origination
(2) Weighted Average LTV is calculated as the Bank's loan amount to the value of the underlying commercial real estate collateral

## Quarterly Cost of Deposits



## Deposit Portfolio Changes

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By Channels

| Dollars in thousands | Balance | WAR | Mix | Balance | WAR | Mix |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Community Banking |  |  |  |  |  |  |
| Banking Centers | \$725,563 | 3.70\% | 37\% | \$581,520 | 0.69\% | 45\% |
| Government Banking | 319,049 | 4.86\% | 16\% | 207,935 | 2.60\% | 16\% |
| Corporate/Institutional | 102,495 | 5.36\% | 5\% | 235,735 | 2.60\% | 11\% |
| National Lending | 49,458 | 0.83\% | 3\% | 56,779 | 1.29\% | 4\% |
| ableBanking | 23,834 | 0.17\% | 1\% | 70,945 | 0.55\% | 6\% |
| Bulletin Board | 12,750 | 5.06\% | 1\% | 48,328 | 3.84\% | 4\% |
| Brokered Deposits | 692,527 | 5.14\% | 35\% | 76,229 | 3.02\% | 6\% |
| Holdback Accounts | 41,452 | 0.10\% | 2\% | 50,927 | 0.00\% | 4\% |
| Grand Total | \$1,967,127 | 4.00\% |  | \$1,328,399 | 1.57\% |  |

September 30, 2022

| By Products | September 30, 2023 |  |  | September 30, 2022 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Dollars in thousands | Balance | WAR | Mix | Balance | WAR | Mix |
| Checking | \$584,099 | 3.50\% | 29\% | \$658,630 | 1.84\% | 52\% |
| Savings | 110,621 | 2.63\% | 6\% | 134,704 | 0.88\% | 17\% |
| Money Market | 242,979 | 3.40\% | 12\% | 246,147 | 0.89\% | 19\% |
| Certificate of Deposit | 987,976 | 4.75\% | 51\% | 237,991 | 2.26\% | 19\% |
| Holdback Accounts | 41,452 | 0.10\% | 2\% | 50,927 | 0.00\% | 17\% |
| Grand Total | \$1,967,127 | 4.00\% |  | \$1,328,399 | 1.57\% |  |


| Balance | $\%$ | WAR |
| ---: | ---: | ---: |
|  |  |  |
| $\$ 144,043$ | $25 \%$ | $3.01 \%$ |
| 171,113 | $53 \%$ | $2.26 \%$ |
| $(133,240)$ | $-57 \%$ | $2.76 \%$ |
| $(7,322)$ | $-13 \%$ | $-0.46 \%$ |
| $(47,171)$ | $-66 \%$ | $-0.38 \%$ |
| $(35,579)$ | $-74 \%$ | $1.22 \%$ |
| 616,298 | $808 \%$ | $2.12 \%$ |
| $(9,475)$ | $-19 \%$ | $0.10 \%$ |
| $\$ 638,728$ | $48 \%$ | $2.43 \%$ |


| Net Change |  |  |
| ---: | ---: | ---: |
| Balance | $\%$ | WAR |
| $(74,531)$ | $-17 \%$ | $1.65 \%$ |
| $(24,083)$ | $-18 \%$ | $1.75 \%$ |
| $(3,768)$ | $-1 \%$ | $2.51 \%$ |
| 749,985 | $315 \%$ | $2.50 \%$ |
| $(9,475)$ | $-19 \%$ | $0.10 \%$ |
| $\$ 638,728$ | $48 \%$ | $2.43 \%$ |

## Deposit Portfolio and Interest Analysis

Trailing Twelve-Month Deposit Portfolio and Annualized Interest Expense
(Includes Brokered Deposits)
\$ Millions


## Deposit Mix By Trailing 5 Quarter Ends



Revenue and Noninterest Expense for Trailing 5 Quarters

(1) Total Revenue includes net interest income before credit loss provision (credit) and noninterest income.

## Loan Performance \& Average Loan Balance For Trailing 5 Quarters

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Loan Performance


Average Loan Balance for
Trailing 5 Quarters

(1) Purchased loan return includes purchased loan yield, as well as gain on loan sales, gain on sale of real estate owned, release of allowance for credit losses on purchased loans, and other noninterest income.

## Purchased Loan Investment Basis and Discount By Trailing 5 Quarters


(1) The Bank adopted CECL on July 1, 2023, which removed Accretable Discount and Non-accretable Discount. Beginning in Q1 FY24, the Bank recorded a rate mark discount against total purchased UPB and any discount that related to credit losses was transferred to the allowance for credit losses.

## National Lending Portfolio - Q1 FY24 Return Summary ${ }^{(1)}$

|  | Purchased | Originated | Total |
| :--- | :---: | :---: | :---: |
| Regularly Scheduled Interest <br> \& Accretion | $8.29 \%$ | $9.72 \%$ | $8.85 \%$ |
| Accelerated Accretion, <br> Interest, \& Fees Recognized <br> on Loan Payoffs | $0.75 \%$ | $0.31 \%$ | $0.58 \%$ |
| Total | $\mathbf{9 . 0 4 \%}$ | $\mathbf{1 0 . 0 3 \%}$ | $\mathbf{9 . 4 3 \%}$ |

(1) The total return on purchased loans represents scheduled accretion, accelerated accretion, gains on asset sales, gains on real estate owned, and release of allowance for credit losses on purchased loans recorded during the period divided by the average invested balance, on an annualized basis. The total return does not include the effect of purchased loan charge-offs or recoveries during the period.

## Loan Mix As of Trailing 5 Quarter Ends

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(1) $97 \%$ of the National Lending Originated portfolio had a floor, with a weighted average floor of $6.95 \%$ as of September 30, 2023.


## Key Components of Income For Trailing 5 Quarters

Net Interest Income Before Loan Loss Provision


■Base Net Interest Income - Transactional Interest Income

Noninterest Income


■ Other Non Interest Income

- Correspondent Fee Income


[^0]:    (1) Fair Market Value reflects the projected net proceeds from liquidation of collateral

